

| SUMMARY - MONITORING REPORT                       | Actual<br>2021-22 | Original<br>Budget<br>2022/23 | Draft<br>Outturn<br>2022-23 | 2022-23<br>Variance to<br>Budget |
|---|-------------------|-------------------------------|-----------------------------|----------------------------------|
|   | £'000             | £'000                         | £'000                       | £'000                            |
| <b>Incoming Resources</b>                         |                   |                               |                             |                                  |
| Investment Income                                 | 9                 | 6                             | 31                          | 25                               |
| *Incoming resources from Charitable activities    | 1,169             | 1,350                         | 1,298                       | (52)                             |
| Rental income                                     | 217               | 222                           | 249                         | 27                               |
| <b>Total incoming resources</b>                   | <b>1,395</b>      | <b>1,578</b>                  | <b>1,578</b>                | <b>(0)</b>                       |
| <b>Resources Expended</b>                         |                   |                               |                             |                                  |
| Loan Interest repayments                          | 33                | 33                            | 33                          | 0                                |
| Charitable Activities (excluding Capital charges) | 926               | 1,045                         | 1,032                       | 13                               |
| Maintenance projects and cyclical repairs         | 94                | 128                           | 60                          | 68                               |
| Governance costs                                  | 136               | 154                           | 141                         | 13                               |
| <b>Total resources expended</b>                   | <b>1,189</b>      | <b>1,360</b>                  | <b>1,266</b>                | <b>94</b>                        |
| <b>Total Operating Surplus/(Deficit)</b>          | <b>206</b>        | <b>218</b>                    | <b>312</b>                  | <b>94</b>                        |
| Small / Event Grants                              | 89                | 90                            | 90                          | (0)                              |
| Large Grants                                      | 134               | 182                           | 182                         | 0                                |
| Projects**  | 46                | 45                            | 51                          | (6)                              |
| <b>Total Grants &amp; Projects</b>                | <b>269</b>        | <b>317</b>                    | <b>323</b>                  | <b>(6)</b>                       |
| <b>Surplus/(Deficit) before Depreciation</b>      | <b>(63)</b>       | <b>(99)</b>                   | <b>(11)</b>                 | <b>88</b>                        |
| <b>Transfer to/(from) HBC account</b>             |                   |                               |                             |                                  |
| Total Funds brought forward                       | 1,521             | 1,458                         | 1,458                       | 0                                |
| Total funds carried forward                       | 1,458             | 1,359                         | 1,446                       | 88                               |

\*Mainly parking income

\*\* See main Business Plan

# Business Plan

# Appendix 2

| <b>Foreshore Trust Spending Plan</b> |   |   | <b>2022-2023</b> | <b>2023-2024</b> | <b>2024-2025</b> | <b>2025-2026</b> | <b>Total</b>    |
|--------------------------------------|---|---|------------------|------------------|------------------|------------------|-----------------|
| <b>Cost centre</b>                   | <b>PROPERTY</b>                           | <b>DESCRIPTION OF WORK</b>  | <b>ESTIMATE</b>  | <b>ESTIMATE</b>  | <b>ESTIMATE</b>  | <b>ESTIMATE</b>  | <b>ESTIMATE</b> |
|                                      |   |   | <b>£</b>         |                  |                  |                  | <b>£</b>        |
| <b>Maintenance projects</b>          |   |   |                  |                  |                  |                  |                 |
| 20156B1100 / 5290B020                | Beach - Other                             | Other repairs and renewals beachfront area  | 12,000           | 0                | 12,000           | 12,000           | <b>36,000</b>   |
| 20156B1100 / 5290B020                | Car Parks - Pelham                        | Maintenance   | 6,000            | 5,000            | 5,000            | 5,000            | <b>21,000</b>   |
| 20156B1100 / 5290B020                | Car Parks Rock a Nore                     | Maintenance   | 6,000            | 7,000            | 5,000            | 5,000            | <b>23,000</b>   |
| 20156B1100 / 5290B020                | Chalets - White Rock & Marina             | Maintenance   | 2,000            | 2,000            | 1,000            | 1,000            | <b>6,000</b>    |
| 20156B1100 / 5290B020                | Cycle Hire Hut                            | Main walls - external redecoration  | 0                | 1,000            | 0                | 0                | <b>1,000</b>    |
| 20156B1100 / 5290B020                | Cycle Hire Hut                            | Roofs - routine re-felting  | 0                | 1,000            | 1,000            | 0                | <b>2,000</b>    |
| 20156B1100 / 5290B020                | Cycle route                               | Contribution to maintenance   | 0                | 0                | 0                | 0                | <b>0</b>        |
| 20156B1100 / 5290B020                | Pelham Place Car Park                     | Tarmac surfacing - routine minor maintenance  | 0                | 0                | 2,000            | 0                | <b>2,000</b>    |
| 20156B1100 / 5290B020                | Pelham Place Car Park                     | Clean out car park drainage gullies and channels                                      | 1,000            | 1,000            | 0                | 1,000            | <b>3,000</b>    |
| 20156B1100 / 5290B020                | Pelham Place Car Park                     | Main access routes and disabled parking space hatching road markings - re-application | 0                | 0                | 0                | 3,000            | <b>3,000</b>    |
| 20156B1100 / 5290B020                | Pelham Place Car Park                     | Parking bay road markings - re-application  | 0                | 0                | 0                | 2,000            | <b>2,000</b>    |
| 20156B1100 / 5290B020                | Pelham Place Car Park                     | Traffic speed humps - repair / replacement  | 0                | 5,000            | 4,000            |                  | <b>9,000</b>    |
| 20156B1100 / 5290B020                | Pelham Place Car Park                     | Vehicle height barrier at entrance  | 3,000            | 3,000            | 3,000            | 3,000            | <b>12,000</b>   |
| 20156B1100 / 5290B020                | Rock A Nore                               | Access Control Systems  | 0                | 5,000            | 0                | 0                | <b>5,000</b>    |
| 20156B1100 / 5290B020                | Pelham Place Car Park                     | Car park lighting columns - maintain LED lamps  | 500              | 500              | 500              | 500              | <b>2,000</b>    |
| 20156B1100 / 5290B020                | Pelham Place Car Park                     | Car park information and direction signage  | 0                | 0                | 1,000            | 0                | <b>1,000</b>    |
| 20156B1100 / 5290B020                | Pelham Place Public Conveniences          | Main walls - external redecorations   | 0                | 0                | 3,000            | 0                | <b>3,000</b>    |
| 20156B1100 / 5290B020                | Pelham Place Public Conveniences          | Interior - internal redecorations   | 0                | 0                | 1,000            |                  | <b>1,000</b>    |
| 20156B1100 / 5290B020                | Pelham Playa (netted MUGA)                | Replacement of roof netting system  | 0                | 10,000           | 0                | 0                | <b>10,000</b>   |
| 20156B1100 / 5290B020                | Pelham Playground                         | Repair of play proprietary play equipment   | 2,000            | 3,000            | 3,000            | 3,000            | <b>11,000</b>   |
| 20156B1100 / 5290B020                | Play Areas and Exercise Equipment         | Maintenance of equipment  | 15,000           | 15,000           | 0                | 0                | <b>30,000</b>   |
| 20156B1100 / 5290B020                | Play Hire Huts (Former Life Guards' Huts) | Main walls - external redecoration  | 0                | 0                | 0                | 1,000            | <b>1,000</b>    |

# Business Plan

# Appendix 2

| Foreshore Trust Spending Plan |   |  | 2022-2023 | 2023-2024 | 2024-2025 | 2025-2026 | Total    |
|-------------------------------|---|--|-----------|-----------|-----------|-----------|----------|
| Cost centre                   | PROPERTY                                  | DESCRIPTION OF WORK  | ESTIMATE  | ESTIMATE  | ESTIMATE  | ESTIMATE  | ESTIMATE |
|                               |   |  | £         |           |           |           | £        |
| 20156B1100 / 5290B020         | Play Hire Huts (Former Life Guards' Huts) | Roofs - routine re-felting   | 0         | 2,000     | 0         | 0         | 2,000    |
| 20156B1100 / 5290B020         | Promenade Adult Exercise Equipment        | Replacement / repair of equipment  | 0         | 2,000     | 0         | 2,000     | 4,000    |
| 20156B1100 / 5290B020         | Promenade Finger Posts                    | Redecoration and repair  | 500       | 500       | 0         | 500       | 1,500    |
| 20156B1100 / 5290B020         | Public Conveniences                       | Maintenance  | 6,000     | 6,000     |           |           | 12,000   |
| 20156B1100 / 5290B020         | Rock-a-Nore Car Park - Hard Surfaced      | Clean out car park drainage gullies and channels                                     | 1,000     | 0         | 1,000     |           | 2,000    |
| 20156B1100 / 5290B020         | Rock-a-Nore Car Park - Hard Surfaced      | Main access route and disabled parking space hatching road markings - re-application | 0         | 0         | 0         | 2,000     | 2,000    |
| 20156B1100 / 5290B020         | Rock-a-Nore Car Park - Hard Surfaced      | Parking bay road markings to east end - re-application                               | 0         | 0         | 0         | 1,000     | 1,000    |
| 20156B1100 / 5290B020         | Rock-a-Nore Car Park - Hard Surfaced      | Repair and replacement of metal bollards   | 0         | 2,000     | 0         | 0         | 2,000    |
| 20156B1100 / 5290B020         | Rock-a-Nore Car Park - Hard Surfaced      | Vehicle height barrier at car park entrance  | 3,000     | 3,000     | 3,000     | 3,000     | 12,000   |
| 20156B1100 / 5290B020         | Rock-a-Nore Car Park - Hard Surfaced      | Car park lighting columns - maintain LED lamps                                       | 500       | 500       | 500       | 500       | 2,000    |
| 20156B1100 / 5290B020         | Rock-a-Nore Car Park - Hard Surfaced      | Car park information and direction signage   | 0         | 0         | 1,000     | 0         | 1,000    |
| 20156B1100 / 5290B020         | Rock-a-Nore Car Park - Loose Surface      | Scarify and fill pot holes in loose surface finish                                   | 5,000     | 12,000    | 5,000     | 5,000     | 27,000   |
| 20156B1100 / 5290B020         | Rock-a-Nore Car Park - Loose Surface      | Replacement of damaged timber bollards   | 0         | 1,000     |           | 1,000     | 2,000    |
| 20156B1100 / 5290B020         | Rock-a-Nore Car Park - Loose Surface      | Repair timber kerb baulks to south boundary  | 0         | 0         | 2,000     | 0         | 2,000    |
| 20156B1100 / 5290B020         | Rock-a-Nore Car Park - Loose Surface      | Replace timber kerb baulks to south boundary   | 5,000     | 0         | 0         | 0         | 5,000    |
| 20156B1100 / 5290B020         | Stade and Stade Kitchen                   | Maintenance  | 3,000     | 1,500     | 1,500     | 1,000     | 7,000    |
| 20156B1100 / 5290B020         | Stade Barriers                            | Annual maintenance   | 2,000     | 2,000     |           |           | 4,000    |
| 20156B1100 / 5290B020         | Stade Hall                                | Interior spaces - internal redecoration  | 0         | 0         | 0         | 0         | 0        |
| 20156B1100 / 5290B020         | Stade Hall                                | Main hall & kitchen - renewal of floor coverings                                     | 0         | 0         | 0         | 0         | 0        |
| 20156B1100 / 5290B020         | Stade Open Space                          | Drainage gully clearance   | 500       | 500       | 500       | 500       | 2,000    |
| 20156B1100 / 5290B020         | Stade Open Space                          | Bench redecoration and remove shingle build up                                       | 3,000     | 0         | 0         | 3,000     | 6,000    |
| 20156B1100 / 5290B020         | Stade Open Space                          | Automatic bollard and barrier replacement  | 0         | 0         | 10,000    | 0         | 10,000   |
| 20156B1100 / 5290B020         | Stade Public Conveniences                 | Interior spaces - internal redecoration  | 6,000     | 0         | 0         | 0         | 6,000    |
| 20156B1100 / 5290B020         | White Rock Baths                          | External redecoration/ Building maintenance  | 10,000    | 10,000    | 0         | 0         | 20,000   |

# Business Plan

# Appendix 2

| <b>Foreshore Trust Spending Plan</b>               |  |  | <b>2022-2023</b> | <b>2023-2024</b> | <b>2024-2025</b> | <b>2025-2026</b> | <b>Total</b>    |
|--|--|--|------------------|------------------|------------------|------------------|-----------------|
| <b>Cost centre</b>                                 | <b>PROPERTY</b>                              | <b>DESCRIPTION OF WORK</b>   | <b>ESTIMATE</b>  | <b>ESTIMATE</b>  | <b>ESTIMATE</b>  | <b>ESTIMATE</b>  | <b>ESTIMATE</b> |
|  |  |  | <b>£</b>         |                  |                  |                  | <b>£</b>        |
| 20156B1100 / 5290B020                              | White Rock Baths - Lower Basement            | Additional pump hire if above adopted.   | 8,000            | 8,000            | 8,000            | 8,000            | <b>32,000</b>   |
| 20156B1100 / 5290B020                              | White Rock Baths - Lower Basement            | Sewage tank and pump set - maintenance   | 500              | 500              | 500              | 500              | <b>2,000</b>    |
| 20156B1100 / 5290B020                              | White Rock Baths - Main and Small Hall Level | Further protection of interior spaces from water ingress with use of plastic sheeting at high level and internal guttering where new ingress occurs. | 3,500            | 5,000            | 0                | 5,000            | <b>13,500</b>   |
| 20156B1100 / 5290B020                              | White Rock Baths - Promenade Level           | Main central entrance superstructure and lightwell upper and lower walls - external redecorations (Inc. White Rock Community Hub frontage)           | 15,000           | 0                | 0                | 0                | <b>15,000</b>   |
| 20156B1100 / 5290B020                              | White Rock Beach Chalets                     | Timber walls - external redecoration   | 5,000            | 0                | 0                | 5,000            | <b>10,000</b>   |
| 20156B1100 / 5290B020                              | White Rock Promenade - Timber Kiosk Decking  | Timber decking and ramps around kiosk -minor repairs   | 0                | 500              | 0                | 500              | <b>1,000</b>    |
| 20156B1100 / 5290B020                              | White Rock Promenade (FST owned area only)   | Timber seating, benches, waste bins, & planters - repairs and maintenance.   | 500              | 0                | 0                | 0                | <b>500</b>      |
| 20156B1100 / 5290B020                              | Winch Road                                   | Maintenance & lighting   | 2,000            | 2,000            | 2,000            | 0                | <b>6,000</b>    |
| <b>Total of Cyclical Repairs and Redecorations</b> |  |  | <b>127,500</b>   | <b>117,500</b>   | <b>76,500</b>    | <b>75,000</b>    | <b>396,500</b>  |
| <b>Projects (main programme)</b>                   |  |  |                  |                  |                  |                  |                 |
| 20156B1100 / 5290B020                              | White Rock Promenade (FST owned area only)   | Rationalisation of timber seating, benches and waste bins.*  | 20,000           | 0                |                  |                  | <b>20,000</b>   |
| 20161B1102 / 5296B022                              | Contingency                                  | Project Work Contingency   | 25,000           | 25,000           | 25,000           | 25,000           | <b>100,000</b>  |
| <b>Total Projects - Main Programme</b>             |  |  | <b>45,000</b>    | <b>25,000</b>    | <b>25,000</b>    | <b>25,000</b>    | <b>120,000</b>  |
| <b>TOTAL PROGRAMME</b>                             |  |  | <b>172,500</b>   | <b>142,500</b>   | <b>101,500</b>   | <b>100,000</b>   | <b>516,500</b>  |

| Indicative Forward Plan                            | Outturn      |              |              |              |
|--|--------------|--------------|--------------|--------------|
|  | Draft        |              |              |              |
|  | Outturn      | Budget       | Budget       | Budget       |
|  | 2022-23      | 2023-24      | 2024-25      | 2025-26      |
|  | £'000        | £'000        | £'000        | £'000        |
| <b>Incoming Resources</b>                          |              |              |              |              |
| Investment Income                                  | 31           | 6            | 6            | 5            |
| Incoming resources from Charitable activities      | 1,298        | 1,285        | 1,311        | 1,337        |
| Rental income                                      | 249          | 258          | 263          | 269          |
| <b>Total incoming resources</b>                    | <b>1,578</b> | <b>1,549</b> | <b>1,580</b> | <b>1,611</b> |
| <b>Resources Expended</b>                          |              |              |              |              |
| Loan repayments                                    | 33           | 33           | 33           | 33           |
| Charitable Activities* (excluding Capital charges) | 1,032        | 986          | 951          | 970          |
| Maintenance projects and cyclical repairs          | 60           | 118          | 138          | 160          |
| Governance costs                                   | 141          | 155          | 159          | 162          |
| <b>Total resources expended</b>                    | <b>1,266</b> | <b>1,292</b> | <b>1,280</b> | <b>1,325</b> |
| <b>Total Operating (Surplus)/Deficit</b>           | <b>312</b>   | <b>257</b>   | <b>300</b>   | <b>286</b>   |
| Small/Events Grants                                | 90           | 43           | 45           | 45           |
| Large Grants                                       | 182          | 181          | 180          | 180          |
| Projects**   | 51           | 25           | 25           | 25           |
| <b>Total Grants &amp; Projects</b>                 | <b>323</b>   | <b>249</b>   | <b>250</b>   | <b>250</b>   |
| <b>Surplus/(Deficit)</b>                           | <b>(11)</b>  | <b>7</b>     | <b>50</b>    | <b>36</b>    |
| Usable current assets                              | 1,458        | 1,446        | 1,454        | 1,503        |
| Usable current assets carried forward              | 1,446        | 1,454        | 1,503        | 1,539        |
| <b>Minimum Reserves</b>                            | <b>900</b>   | <b>900</b>   | <b>900</b>   | <b>900</b>   |

**Hastings and St Leonards Foreshore Charitable Trust  
Grants Programme Payments Schedule**

**Appendix 4**

**Amount  
approved  
£**

**Grants awarded 1 April 2022 to March 2023**

**SMALL / EVENTS - cumulative**

|   |       |
|---|-------|
| 7th Hastings Scout Group                                    | 3,465 |
| ATEAB Funds   | 4,260 |
| Barefoot Opera  | 6,000 |
| Counselling Plus Community                                  | 6,000 |
| Hastings & District Interfaith Forum                        | 1,200 |
| Hastings & St Leonards Vountary Lifeguard Club              | 2,422 |
| Hastings Furniture Service Ltd                              | 5,400 |
| Hastings Storytelling Festival Ltd                          | 5,180 |
| Hastings Voluntary Action                                   | 3,939 |
| His Place Community Church & Cafe                           | 600   |
| Soundcastle Ltd   | 1,000 |
| Emmaus Hastings & Rother                                    | 4,365 |
| ETC Sussex (Education Training Consortium Sussex)           | 5,400 |
| XTRAX(Hastings & Rother)                                    | 1,440 |
| Karmabank CIC   | 5,220 |
| Umbrella Sussex   | 2,581 |
| Hastings Advice & Representation Centre                     | 5,400 |
| Hastings & Rother YMCA                                      | 5,295 |
| Hastings Community Trust ta Kings Church Hastings & Bexhill | 6,000 |
| Energise Sussex Coast Ltd                                   | 380   |
| The Fellowship of St Nicholas (FSN)                         | 593   |
| Tempo Arts  | 2,419 |
| In 2 Play CIC   | 5,310 |
| Project Rewild CIC  | 3,348 |
| Trans 2064410 The Links Project                             | 2,783 |

**Total Small Grants**

**90,000**

**LARGE**

|   |                |
|---|----------------|
| Citizens Advice 1066                        | 32,108         |
| Hastings Advice & Representation Centre     | 41,568         |
| Change, Grow, Live (formerly CRI)           | 16,725         |
| Seaview Projects                            | 26,400         |
| The Links Project                           | 11,140         |
| Hastings Voluntary Action                   | 8,939          |
| FST Large Grant accrual                     | 22018          |
| Grant - Large Q4 22/23                      | 5575           |
| FT-LG 102 Citizen Advice 1066 Y2 Q4 Payment | 10527          |
| FT-LG 107 The Seaview Project Y2 Q4 Payment | 7000           |
| <b>Total Large Grants</b>                   | <b>182,000</b> |

**Total for year**

**272,000**